# GOODWILL FINANCIAL SERVICES LTD INVESTMENT POLICY STATEMENT



"The important thing about an investment philosophy is that you have one you can stick with." David Booth David Booth is Founder and Executive Chairman of Dimensional Fund Advisors.



# Goodwill Financial Services Ltd Investment Policy Statement

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### The Investment Policy Statement

The purpose of this Investment Policy Statement is to provide you with a comprehensive and unambiguous record of Goodwill Financial Services Ltd.'s investment philosophies, strategies, and processes. Our aim is to help you make informed decisions about your money and, ultimately, to enjoy the peace of mind from a successful investing experience. The benefits of creating an Investment Policy Statement are:

- You have a clear understanding of your attitude to investment risk,
- Your performance objectives are clear,
- Your expectations are clear,
- Misunderstandings are less likely,
- You understand our investment philosophies, strategies, and processes and the rationale behind them.

### The Investment Policy Committee

The information in this Investment Policy Statement is a result of the research conducted by our Investment Policy Committee. It meets regularly to ensure that information remains up-to-date and relevant.

We believe our approach provides us with the best possible framework for the service that we offer. The information contained within this investment policy statement is based on a comprehensive and fair analysis of the relevant market.

> "THE INVESTOR'S CHIEF PROBLEM - AND EVEN HIS WORST ENEMY - IS LIKELY TO BE HIMSELF." - BENJAMIN GRAHAM



### "I take the market efficiency hypothesis to be the simple statement that security prices fully reflect all available information." Eugene Fama

Eugene Fama, Robert R. McCormick Distinguished Service Professor of Finance at the University of Chicago Booth School of Business and Nobel laureate

### 1. Our Investment Philosophy

This document sets out our investment philosophy. It explains what we will do with your money and why. We believe that if you know what to expect from us and from your investments, we will have a more productive relationship.

#### Core Beliefs

Our philosophy is based upon four core beliefs about financial markets. These beliefs lead us to construct carefully structured investment portfolios that are designed to meet the investment needs of our clients.

#### Belief One - Capitalism Works

Whilst to some a dirty word, Capitalism is what underpins the world's economy and is overwhelmingly the most successful economic model that humankind has devised, so far. The free market is a simple mechanism that brings together ideas for products and services, and the finance required to get them off the ground.

People who invest in an enterprise are taking a risk with their capital and are, therefore, entitled to share any financial reward - just as they should accept any losses. This simple principle is followed in every corner of the world, from a street market in a developing nation to the boardrooms of the world's richest corporations. In more sophisticated markets, the rules of this process are codified or organised by formal capital markets and most investors participate through tightly regulated exchanges of shares and bonds.



#### Belief Two - Risk and Return are Related

We believe it is impossible to improve your investment return without taking more risk. In other words, the potential for financial loss you expose yourself to in taking risk is also the reason you earn a return. There is good risk and bad risk. Higher exposure to the right risk factors leads to higher expected returns but is no guarantee of them. Risk is the premium investors pay for the expectation of a greater return.

Our role as your adviser is to identify which risks offer consistently higher expected returns and which risks do not, and then to offer you exposure to those risks in a structured, disciplined, and cost-effective way.

#### Belief Three - Markets Work

Capital markets are the best mechanism available to calculate the value of an asset. Many investors believe they can price assets more accurately than the market. They perform research and analysis to arrive at a price of an asset. If the market price is below their calculated price, they might buy that asset to make a profit when it rises.

However carefully they make their calculation, it is never more than an estimate upon which to base a prediction. Some estimates will be right; some estimates will be wrong.

Very few people can make consistently accurate estimates over a reasonable period of time, so we do not use predictions about markets or prices in our portfolios.

This principle applies across our investment philosophy, which means we do not buy individual stocks we think will outperform the market, nor overexpose or weight investments towards countries or regions we expect to do well. Instead, we use investment funds with broad exposure to the whole market and allocate assets to countries in proportion to their relative size in the global market.

Therefore, we accept that the market, powered by the wealth-generating capability of capitalism, provides an adequate rate of return. We do not try to beat the market with predictions, we harness the returns of the market through discipline and structure.

This process is akin to a principle called the Wisdom of Crowds and has been observed in many fields where the average answer provided by a large number of guessing participants produces more accurate estimates than so-called experts. A good example can be seen below from a real experiment that was carried out to guess the number of Jellybeans in a glass jar.

"Price is what you pay. Value is what you get." - Warren Buffett



### Together, We Know More Than We do Alone



Participants were asked to estimate the number of jelly beans in a jar.

Range: 409 to 5,365

Average: 1,653

Actual: 1,670

Illustration based in voluntary participation at adviser event, August 2013. Results audited by adviser.

#### Belief Four - Diversification is Essential

Diversification is the principle of spreading your investment risk around. Therefore, our investment portfolios, hold the shares and bonds of many companies and governments in many countries around the world. Because we believe in the power of capital markets rather than individual predictions or judgements, we can invest our clients' assets in many thousands of individual investments. This means the negative and positive influence of each individual investment is reduced, producing, on aggregate, less risk in our portfolios.

Our portfolios typically hold more than 8000 separate securities from 70 countries and territories around the world.

The following tables rank annual stock market performance in pound sterling terms for developed markets (the more established investment markets) and those of the world's newer emerging markets from highest to lowest in each of the last 20 years. The patchwork distribution of colours shows no predictable pattern and helps illustrate why we believe it is futile to try to predict which country will be at the top of the table next year or in subsequent years.



## Equity Returns of Developed Markets

Annual Return (GBP, %)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Highest	Sweden	Austria	Canada	Spain	Finland	Japan	Norway	Sweden	Ireland	Belgium	Finland	US	Denmark	Canada	Austria	Finland	NZ	Denmark	Austria	Portugal
	48.0	59.9	43.5	31.0	46.2	-2.0	66.6	38.0	14.6	33.4	43.3	19.7	30.6	48.6	44.6	2.6	32.9	39.3	42.8	12.8
Return	Germany	Norway	Japan	Portugal	HK	Switz.	Australia	Denmark	NZ	Denmark	Ireland	NZ	Ireland	NZ	НК	NZ	Ireland	Nether.	Nether.	HK
	47.3	42.9	40.4	29.3	38.8	-3.8	57.1	34.8	6.3	25.5	38.5	14.0	23.2	41.2	24.4	2.0	32.2	20.3	28.8	7.3
Î	Spain	Belgium	Austria	Ireland	Germany	US	Singapore	HK	US	Singapore	US	Denmark	Belgium	Norway	Singapore	US	Switz.	Sweden	US	Denmark
	42.5	33.8	39.4	28.8	32.9	-13.6	54.9	27.1	2.1	25.2	29.3	12.8	18.6	35.2	23.8	0.9	27.2	20.0	27.6	7.2
	Austria	ireland	Denmark	Singapore	Norway	Spain	Sweden	Singapore	UK	Germany	Germany	нк	Japan	Australia	Denmark	нк	Nether.	US	Canada	UK
	41.2	33.4	39.2	28.7	29.2	-17.8	46.2	26.0	-1.8	25.2	28.9	11.6	15.9	32.9	23.0	-2.1	27.0	17.0	27.1	7.1
	NZ	Sweden	Norway	Norway	Canada	France	HK	Canada	Switz.	NZ	Spain	Belgium	Austria	Austria	Nether.	Norway	US	Finland	Norway	Australia
	39.8	27.1	39.0	27.3	27.4	-21.5	42.6	24.2	-6.1	23.6	28.9	10.6	9.5	32.7	20.8	-3.0	25.8	16.7	23.1	6.7
	Canada	NZ	Finland	Sweden	Singapore	Canada	Belgium	Japan	Norway	HK	Nether.	Singapore	Italy	US	France	Switz.	Denmark	NZ	Sweden	Norway
	39.0	26.0	30.5	25.8	26.2	-24.6	40.2	19.1	-9.3	22.6	28.9	9.4	8.2	32.3	17.6	-3.4	23.3	16.2	23.0	4.7
	Australia	Italy	Switz.	Denmark	Australia	Germany	Canada	US	Belgium	Austria	Belgium	Ireland	Finland	France	Italy	Singapore	Canada	Ireland	France	Spain
	34.4	23.5	30.1	21.7	26.2	-25.1	39.1	18.4	-10.0	20.4	25.2	8.7	7.9	25.1	17.3	-3.8	22.6	11.5	20.6	4.4
	Denmark	Denmark	Australia	Belgium	Denmark	Singapore	NZ	Australia	Australia	Australia	Japan	Canada	Nether.	Nether.	Norway	Portugal	Italy	Japan	Switz.	Singapore
	34.2	22.0	29.7	19.9	23.5	-27.1	33.9	18.1	-10.3	16.7	24.8	7.8	7.2	25.0	17.2	-5.6	22.4	10.9	20.4	0.2
	Norway	Australia	Singapore	Austria	Portugal	Denmark	Spain	Switz.	Nether.	Sweden	Switz.	Switz.	Portugal	Portugal	Germany	Australia	France	Portugal	Denmark	Belgium
	33.2	21.5	27.9	19.8	21.9	-27.4	27.7	15.3	-11.5	16.6	24.3	6.1	6.7	23.6	16.6	-6.5	20.9	10.9	20.1	-1.5
	Ireland	Spain	Nether.	Germany	Spain	Nether.	UK	Norway	Spain	France	France	Finland	US	Germany	Spain	France	Portugal	Switz.	UK	Canada
	29.4	20.2	27.3	19.3	21.9	-28.3	27.6	14.4	-11.6	16.0	24.0	5.5	6.5	22.6	16.0	-7.3	18.9	8.2	19.6	-1.9
	Portugal	HK	Sweden	France	Nether.	UK	Austria	Finland	Canada	Nether.	Denmark	Australia	Switz.	Japan	Japan	Japan	Australia	Germany	Italy	France
	28.6	16.5	23.4	18.0	18.6	-28.5	27.5	13.8	-12.1	15.3	22.9	2.6	6.3	22.1	13.3	-7.5	18.2	8.1	16.1	-2.4
	France	Portugal	Germany	Italy	France	Sweden	Nether.	Austria	Japan	Switz.	Sweden	Nether.	France	HK	Portugal	Nether.	Sweden	Australia	Australia	NZ
	26.1	16.3	22.9	16.2	11.3	-30.6	26.7	13.3	-13.7	15.1	22.2	2.5	5.7	22.0	13.1	-7.7	16.5	5.4	10.4	-2.7
	нк	Singapore	France	Nether.	NZ	Italy	Portugal	UK	Sweden	Norway	UK	Japan	нк	Singapore	Switz.	Sweden	UK	нк	Finland	Italy
	24.2	14.0	22.9	15.2	7.1	-30.7	25.0	12.2	-15.4	13.4	18.4	1.9	5.2	21.0	11.9	-8.3	16.4	2.6	10.0	-3.6
	Italy	Canada	Belgium	Australia	UK	Australia	Denmark	Germany	Denmark	US	Italy	Spain	Germany	Sweden	Finland	UK	Germany	Canada	Ireland	Finland
	24.0	13.9	22.0	14.8	6.5	-31.7	21.6	11.8	-15.4	10.3	18.2	1.3	3.8	20.0	11.9	-8.8	16.1	2.1	9.5	-4.6
	Singapore	UK	HK	UK	Italy	HK	France	NZ	HK	UK	Austria	UK	Sweden	UK	UK	Denmark	Belgium	France	Singapore	Japan
	23.7	11.5	21.2	14.6	4.3	-32.4	17.4	11.7	-15.4	10.2	11.3	0.5	0.5	19.2	11.7	-10.2	15.7	0.9	6.6	-6.1
	Japan	France	UK	HK	US	Portugal	Italy	Nether.	France	Finland	NZ	Sweden	NZ	Spain	US	Spain	Japan	Italy	Germany	Switz.
	22.2	10.5	20.1	14.3	3.7	-33.8	12.7	4.9	-16.3	9.5	9.2	-1.8	-0.8	18.1	10.7	-11.0	15.0	-1.3	6.3	-8.0
	Belgium	Germany	US	Finland	Switz.	NZ	US	Belgium	Singapore	Italy	НК	Italy	UK	Finland	Sweden	Canada	Singapore	Norway	Belgium	US
	21.7	8.3	17.6	14.0	3.5	-36.0	12.4	2.7	-17.3	7.5	9.0	-3.9	-2.2	13.7	10.1	-12.1	10.6	-4.8	3.1	-9.7
	Switz.	Japan	Spain	Switz.	Austria	Finland	Switz.	France	Germany	Canada	Portugal	France	Australia	Switz.	Australia	Italy	Austria	Austria	Japan	Germany
	20.6	8.0	16.8	11.8	0.5	-37.9	11.6	-1.1	-17.5	4.3	8.9	-4.3	-4.7	13.5	9.6	-12.6	10.0	-6.3	2.6	-12.6
	UK	Switz.	Italy	Canada	Sweden	Norway	Germany	Portugal	Portugal	Japan	Norway	Germany	Norway	Ireland	Belgium	Germany	Spain	Spain	Spain	Ireland
	18.8	7.2	14.0	3.3	-1.1	-50.5	11.4	-8.5	-22.5	3.4	7.4	-4.8	-10.1	10.8	8.3	-17.3	7.7	-7.7	2.3	-16.9
	US	Nether.	NZ	NZ	Belgium	Belgium	Ireland	Italy	Italy	Ireland	Canada	Norway	Spain	Belgium	Ireland	Ireland	Norway	Singapore	Portugal	Austria
	15.5	4.7	13.8	2.2	-4.4	-53.6	0.0	-12.3	-22.6	1.1	3.7	-17.2	-10.8	10.3	7.9	-20.7	6.1	-10.3	1.1	-17.1
*	Nether.	US	Portugal	US	Japan	Austria	Finland	Ireland	Finland	Portugal	Australia	Austria	Singapore	Italy	Canada	Belgium	НК	Belgium	НК	Nether.
	15.2	2.7	9.7	0.6	-5.8	-56.3	-1.0	-15.5	-31.4	-1.0	2.2	-25.4	-12.9	6.8	6.0	-22.4	6.1	-10.9	-3.0	-18.6
Lowest	Finland	Finland	Ireland	Japan	Ireland	Ireland	Japan	Spain	Austria	Spain	Singapore	Portugal	Canada	Denmark	NZ	Austria	Finland	UK	NZ	Sweden
Return	7.4	-1.0	9.3	-6.8	-21.4	-61.1	-5.4	-19.5	-36.0	-1.5	-0.2	-34.4	-19.8	0.5	2.0	-22.9	5.3	-13.2	-16.3	-19.4

Past performance is not a guarantee of future results. Source: MSCI developed markets country indices (net dividends). MSCI data © MSCI 2023, all rights reserved. Indices are not available for direct investment. Their performance does not reflect the expenses associated with the management of an actual portfolio.



## Equity Returns of Emerging Markets

Annual Return (GBP, %)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Highoot	Thailand	Colombia	Egypt	China	Peru	Colombia	Brazil	Thailand	Indonesia	Turkey	Taiwan	Egypt	Hungary	Brazil	Poland	Peru	Egypt	Korea	Czech Rep.	Turkey
	119.0	116.7	192.5	60.4	91.1	3.7	103.1	60.6	6.8	57.0	7.0	37.4	44.2	98.3	41.3	7.9	36.3	40.2	56.5	114.4
Highest	Turkey	Egypt	Colombia	Indonesia	Brazil	Chile	Indonesia	Peru	Malaysia	Egypt	Egypt	Indonesia	India	Peru	China	Brazil	Taiwan	Taiwan	India	Chile
Return	102.6	110.9	131.7	52.4	76.5	-11.1	101.4	58.1	0.9	40.6	6.2	34.5	-0.7	85.6	40.7	5.7	31.1	36.6	27.4	34.4
1	Brazil	Hungary	Korea	Peru	Turkey	S. Africa	India	Chile	Philippines	Philippines	Malaysia	Philippines	Korea	Hungary	Korea	Czech Rep.	Colombia	China	Taiwan	Brazil
	92.8	78.5	75.5	42.2	71.2	-14.0	80.6	48.7	-0.2	40.0	5.7	33.4	-1.3	61.5	34.5	1.5	25.8	25.5	27.3	28.5
	Peru	Czech Rep.	Brazil	Philippines	India	Peru	Turkey	Colombia	Thailand	Poland	Korea	India	Philippines	Thailand	Chile	Thailand	Brazil	India	Mexico	Peru
	74.5	73.1	75.0	38.7	70.2	-17.2	75.8	47.9	-2.0	33.1	2.0	31.6	-1.4	51.0	29.9	0.3	21.4	12.0	23.7	23.2
	Egypt	Poland	Turkey	India	China	Malaysia	Chile	Malaysia	Colombia	Colombia	China	Turkey	China	Colombia	Hungary	Malaysia	China	Malaysia	Hungary	Thailand
	72.5	50.2	74.5	32.5	63.4	-18.6	65.2	41.3	-4.3	29.9	1.7	26.1	-2.5	50.9	27.8	-0.2	18.7	0.5	13.1	18.2
	China	Indonesia	Mexico	Brazil	Egypt	Mexico	Colombia	S. Africa	Czech Rep.	Thailand	Poland	Thailand	Taiwan	Taiwan	India	Hungary	Hungary	Mexico	Poland	Indonesia
	68.7	40.5	66.8	27.4	55.8	-21.0	64.1	38.4	-5.3	28.6	0.7	23.7	-6.6	41.4	26.7	-0.3	14.8	-4.9	9.5	16.6
	Chile	Mexico	Czech Rep.	Mexico	Czech Rep.	Czech Rep.	Taiwan	Indonesia	Korea	Mexico	Mexico	Peru	Mexico	S. Africa	Peru	India	Korea	Philippines	Egypt	Mexico
	64.8	38.3	63.0	24.1	52.7	-21.2	59.6	38.1	-11.3	23.4	-1.6	17.4	-9.5	40.6	26.4	-1.5	8.2	-6.4	8.5	10.3
	India	S. Africa	India	Poland	Indonesia	Taiwan	Hungary	Philippines	Mexico	India	Philippines	Taiwan	Chile	Indonesia	Turkey	Taiwan	Mexico	S. Africa	S. Africa	S. Africa
	60.4	35.1	53.9	23.4	51.6	-25.9	58.1	38.1	-11.5	20.4	-4.5	16.2	-12.9	39.5	26.4	-3.3	7.1	-6.9	4.5	8.2
	Indonesia	Turkey	Peru	Malaysia	Malaysia	Thailand	Thailand	Mexico	S. Africa	Hungary	India	China	Czech Rep.	Chile	S. Africa	Indonesia	Turkey	Czech Rep.	Indonesia	Malaysia
	58.8	31.9	50.7	20.3	43.6	-28.7	57.2	31.6	-13.7	17.4	-5.6	14.7	-13.7	37.8	24.3	-3.6	6.8	-6.9	3.1	6.1
	Colombia	Brazil	S. Africa	Czech Rep.	Thailand	China	Peru	Korea	China	China	Hungary	S. Africa	Indonesia	Korea	Czech Rep.	Colombia	Philippines	Peru	Thailand	Colombia
	49.6	26.7	43.5	17.5	43.6	-31.9	53.1	30.7	-17.8	17.4	-7.6	11.8	-14.8	29.7	23.7	-6.0	6.2	-7.7	-0.5	5.9
	Czech Rep.	Chile	Poland	Hungary	Philippines	Egypt	Korea	Taiwan	Chile	Korea	S. Africa	Czech Rep.	Malaysia	China	Thailand	Poland	S. Africa	Chile	Philippines	India
	47.8	19.4	38.9	17.3	38.0	-34.0	52.6	25.7	-19.8	15.9	-8.0	1.6	-15.4	20.4	22.9	-7.5	5.8	-8.5	-3.0	3.6
	S. Africa	Philippines	Philippines	Chile	Korea	Philippines	Philippines	India	Taiwan	Peru	Czech Rep.	Mexico	Thailand	Poland	Taiwan	Egypt	Thailand	Indonesia	Malaysia	Philippines
	31.2	17.3	37.1	12.9	29.6	-34.3	47.5	24.8	-20.3	14.9	-12.2	-3.7	-19.1	19.4	16.5	-8.7	5.3	-10.9	-5.4	-3.1
	Taiwan	Korea	Chile	S. Africa	Poland	Poland	China	Turkey	Peru	S. Africa	Thailand	Malaysia	Egypt	India	Malaysia	Mexico	Indonesia	Turkey	Korea	Czech Rep.
	27.6	13.8	35.2	5.7	23.1	-37.5	44.5	24.6	-20.8	13.5	-16.2	-5.1	-19.2	17.6	14.2	-10.3	4.9	-11.6	-7.5	-3.7
	Philippines	India	China	Taiwan	Chile	Korea	S. Africa	Poland	Brazil	Taiwan	Brazil	Korea	Poland	Malaysia	Philippines	Philippines	India	Poland	Colombia	China
	27.3	11.1	33.9	5.2	21.0	-38.1	40.5	18.9	-21.3	11.6	-17.6	-5.6	-21.0	14.6	13.8	-11.3	3.4	-14.1	-13.0	-12.1
	Poland	Malaysia	Hungary	Egypt	S. Africa	Brazil	Mexico	Egypt	Poland	Malaysia	Colombia	Chile	S. Africa	Czech Rep.	Indonesia	China	Peru	Hungary	Chile	Egypt
	21.5	7.4	31.9	2.7	16.2	-39.4	39.5	16.0	-29.6	9.2	-22.6	-7.6	-21.1	13.3	13.5	-13.8	0.7	-14.4	-16.5	-12.9
	Korea	Taiwan	Indonesia	Colombia	Hungary	Indonesia	Malaysia	Brazil	Hungary	Chile	Chile	Brazil	Peru	Philippines	Brazil	Chile	Czech Rep.	Thailand	Brazil	Poland
	21.4	1.6	28.7	-0.4	14.8	-39.7	35.4	9.9	-33.2	3.0	-23.4	-8.7	-27.7	11.4	13.4	-14.7	0.2	-14.4	-16.6	-18.1
$\downarrow$	Mexico	Peru	Thailand	Korea	Colombia	Hungary	Poland	China	Turkey	Indonesia	Indonesia	Poland	Turkey	Turkey	Colombia	Korea	Malaysia	Colombia	Peru	Korea
	19.4	-3.9	21.6	-1.2	13.1	-46.7	26.0	7.9	-34.9	0.1	-24.9	-8.9	-27.9	9.2	6.2	-16.0	-5.8	-21.5	-19.1	-20.5
Lowest	Hungary	China	Taiwan	Thailand	Mexico	Turkey	Egypt	Czech Rep.	India	Czech Rep.	Turkey	Colombia	Brazil	Mexico	Mexico	S. Africa	Poland	Brazil	China	Taiwan
	18.7	-5.0	19.0	-2.5	10.3	-47.8	24.4	0.5	-36.7	-2.0	-28.1	-14.8	-38.0	8.4	5.9	-20.1	-9.5	-21.5	-21.0	-20.9
Return	Malaysia	Thailand	Malaysia	Turkey	Taiwan	India	Czech Rep.	Hungary	Egypt	Brazil	Peru	Hungary	Colombia	Egypt	Egypt	Turkey	Chile	Egypt	Turkey	Hungary
	13.9	-7.9	14.4	-18.6	6.6	-51.0	12.6	-6.7	-46.5	-4.3	-31.2	-22.9	-38.4	5.5	-4.0	-37.8	-20.1	-24.9	-27.7	-22.4

Past performance is not a guarantee of future results. In GBP. Source: MSCI country indices (net dividends) for each country listed. Does not include Greece, which MSCI classified as a developed market prior to November 2013, or Russia, which MSCI classifies as a standalone market as of March 2022. MSCI data © MSCI 2023, all rights reserved. Indices are not available for direct investment. Their performance does not reflect the expenses associated with the management of an actual portfolio.



#### Costs Matter

If competition in a free-market drives prices to a fair value, one might wonder why underperformance is so common. A major factor is cost. Essentially, how much you pay for the management of your investments. Costs reduce an investor's net return and represent an obstacle for a fund's ultimate performance. Before a fund can outperform a market, it invests in, it must first add enough value to cover its costs.

All investment funds incur costs. Some costs, such as expense ratios, are easily observed, while others are more difficult to measure. The question is not whether investors must bear some costs, that is inevitable, but whether the costs are reasonable, and indicative of the value added by a fund manager's decisions. In other words, are the charges worth paying?

Data shows that many investment funds are expensive to own and do not offer higher value for the higher costs incurred. Let us consider how one type of explicit cost - expense ratios - can impact fund performance.

In the chart below, equity funds in existence at the beginning of the ten, fifteen, and twenty-year periods are ranked into quartiles based on their average expense ratio. Fund expense ratios range broadly. For the ten-year period, the mean expense ratio was 1.1% for equities. In this period, funds in the lowest quartile cost equity investors an average of 0.75%. The most expensive quartile, at 1.43%, had an average cost that was nearly double.

## High Costs Can Reduce Performance

US-domiciled equity fund winners and losers based on expense ratios (%)



Winners Losers

Past performance is no guarantee of future results.

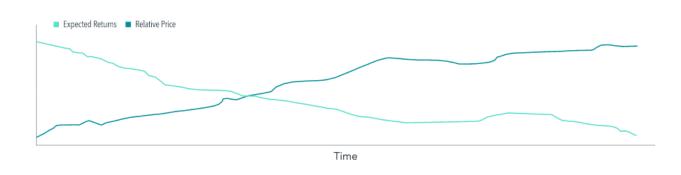
The sample includes funds at the beginning of the 10+, 15+, and 20+year periods ending December 31, 2021. Funds are sorted into quartiles within their category based on average turnover during the sample period. The chart shows the percentage of winner and loser funds by turnover quartile for each period. Winners are funds that survived and outperformed their benchmark over the period. Losers are funds that either did not survive or did not outperform their respective benchmark. US-domiciled, USD-denominated, non-Dimensional open-end and exchange-traded fund data is from Morningstar.



Are investors receiving a better experience from higher cost funds? The data suggests otherwise. Especially over longer horizons, the cost barrier becomes too high for most funds to overcome. Over the five-year period, 31% of the low-cost equity funds outperformed versus 17% of the high-cost funds. For 10 years, 21% of the low-cost funds outperformed versus only 10% of the high-cost funds.

Over time we expect higher charges to result in lower returns. There is little evidence to show that paying more achieves better performance.

### As Prices Change, So Do Expected Returns



For illustrative purposes only.

#### Information versus Noise

Markets are frenetic, energetic, ever-changing entities that require people who are actively involved in them to be constantly plugged in and switched on. But this does not mean that, you as an investor, must be too. This is a mistake many investors make – believing that to be a successful investor they must have their finger on the pulse all the time. As study by financial experts at FinalytiQ found that you would see negative returns more than a third of the time if you looked monthly but would barely ever see a negative period if you looked every five years. (https://finalytiq.co.uk/the-less-you-look-or-the-best-managed-volatility-strategy-in-the-world/)

The investment management industry and financial press perpetuates this myth with daily chatter and copy that offers the latest tips, predictions, warnings, speculation, and advice. This material is produced by the competitive media and fund selling industries themselves, that survive by attracting attention. But virtually none of this information is of use to investors; in fact, it is distracting noise that can bully people into taking ill-advised actions. It is entertainment, not information.

In contrast, our investment philosophy is based on information, not noise or entertainment. Its roots are in the work of level-headed academics with no vested interest in selling investments or filling column inches.

The diagram below shows that there are four categories of investment style. Some investors try to time markets to their advantage and/or select securities which they believe are mis-priced.



### The Investment Decision Matrix



#### Market Timing

Investors who do not believe it is possible to make accurate or worthwhile predictions about stocks or market performance - who believe, in other words, that they cannot predict the future - are in box four. This is where we sit.

#### Active versus Passive

Investment styles are often categorised as active or passive. Active investors are those who make decisions about holding one investment over another, occupy boxes one, two and three above. Passive investors are willing to accept the market rate of return and usually enjoy and should pay less fees than active investors.

Our investment philosophy is passive to the extent that we are not making judgements on the relative merits of one investment over another, but nevertheless, we are not willing to simply accept the market rate for our clients. Our investment process targets market-beating performance through structured exposure to specific factors of higher expected return and uses methods of portfolio construction and implementation that enhance performance relative to the average investor.

We believe:

- The average active investor will do worse than the market because they are paying the highest fees.
- The average index investor will perform slightly better than that because their fees are lower than the active investor.
- That our investment approach will outperform both, due to reasonable fees, exposure to factors of higher expected return, and intelligent portfolio implementation.



#### "Everything in life, individually or socially, is a tradeoff. We determine the risk levels we're willing to tolerate." Robert Merton

Robert Merton, School of Management Distinguished Professor of Finance at MIT Sloan School of Management and University Professor

### 2. Sources of Investment Return

In this section, we will identify the broad asset classes which we believe provide positive investment returns over long periods of time. We will look at the risk characteristics of these asset classes, as well as their expected return attributes. We believe that investors should only take risks that will produce a positive expected return on their investment.

#### Asset Classes

- The variety of instruments an investor can use is vast. The most conventional are shares, bonds, property, and cash. These are the most liquid and transparent asset classes which, in many cases, offer investors a real stream of income now or in the future. This quality gives them a tangible and genuine value.
- We consider investments that have no prospect of paying an income, such as gold, to be speculative; their value is entirely reliant on finding a buyer or seller with which to trade. A speculator might own all the gold in the world, but it is worthless if there is no buyer.
- There might be a place for speculation at the fringes of an investment portfolio, but we do not believe speculative instruments should play a major role. We, therefore, concentrate on cash, bonds, property, and shares.
- The following graph shows what would have happened to the investment of £1 into different asset classes between 01/06/1994 and 28/02/2023.





We do not use predictions, estimates or judgements to construct investment portfolios. Instead, we look to the latest thinking from world-renowned academics specialising in financial theory as a basis for our portfolio construction. We believe markets work, but we are not prepared to accept just the average rate of return from the market.

Following the entire market, or sections of it, through index-tracking funds, is a worthwhile, low-cost way to gain exposure to markets, but academic research identifies areas of the market that have reliably rewarded investors over time. These factors, or dimensions of higher expected return, are explained in more detail later and we build portfolios around these factors. Our aim is for our clients' portfolios to beat the average investor, without taking the risk of relying on predictions or concentrating investments too narrowly.

Having identified these factors of higher expected return, we are careful to ensure that we keep our clients' exposure to them as high as possible. Many of the funds our clients are invested in are managed with the specific aim of maintaining the highest possible exposure to the observable factors of higher expected return. This discipline can enhance investment returns.

Once we have helped clients decide upon their individual investment strategy, we stick to it and endeavour not to allow it to stray far from the chosen structure. This can be difficult to adhere to over time with market movements and constant speculation in the press and from those around us.



Because of this "noise" we help our clients remain disciplined. Staying invested through thick and thin is usually the best strategy for investors as timing exit and entry points is as unreliable as any other prediction of market movement. We help investors remain in the market all the time it remains appropriate to do so.

#### Shares / Equities

To get the best possible equity market return, we focus clients' exposure on the factors or dimensions of higher expected return that various academics have identified, notably Professor Gene Fama of the University of Chicago Booth School of Business and Professor Ken French of the Tuck School of Business, Dartmouth College. Their research suggests that certain types of company perform better than the market average over time. Companies that are:

- o Smaller (when compared to the average size company in the whole market).
- Low-priced (that is companies whose balance sheet value of assets is high relative to their market price).
- Expected to produce Higher Relative Profits (when compared to their balance sheet value).

As risk and return are related, the higher expected return comes at a price and, consequently, investing in these companies is riskier than investing in the whole market. There are periods when these groups of shares underperform the market, but over time, the academic research indicates that these risk premiums have been worth paying.

The following chart shows how much these risk premiums have rewarded investors in comparison to an investment in the whole market in countries around the world. We, therefore, tilt our clients' portfolios towards companies with these attributes to an extent that is appropriate to the investors attitude to investment risk and long-term goals.

It demonstrates the higher expected returns offered by small cap stocks, value stocks and stocks with high expected profitability when scaled by their balance sheet value, in the UK, Europe, US, and emerging markets.

6

"INVESTING SHOULD BE MORE LIKE WATCHING PAINT DRY OR WATCHING GRASS GROW. IF YOU WANT EXCITEMENT, TAKE \$800 AND GO TO LAS VEGAS." - PAUL SAMUELSON



### **Dimensions of Expected Returns**

Historical premiums and returns (annualised): European, UK, US, and Emerging Markets

	Company Size Relative performance of small cap stocks vs. large cap stocks (%)	<b>Relative Price</b> Relative performance of value stocks vs. growth stocks (%)	Profitability Relative performance of high profitability stocks vs. low profitability stocks (%)				
	1981–2021	1975–2021	1991–2021				
European Stocks (EUR)	<b>2.34</b> 12.05 9.71	11.78 10.68 <b>1.10</b>	<b>4.25</b> 10.12 5.88				
	Small Small Large minus Large Annualised Returns	Value Value Growth   minus Growth Annualised Returns Image: Comparison of	High Prof. High Prof. Low Prof. minus Low Prof. Annualised Returns				
	1970–2021	1975–2021	1991–2021				
UK Stocks (GBP)	<b>4.51</b>	<b>0.73</b>	9.87 6.07				
	Small Small Large minus Large Annualised Returns	Value Value Growth minus Growth Annualised Returns	High Prof. High Prof. Low Prof. minus Low Prof. Annualised Returns				
	1928–2021	1927–2021	1964–2021				
US Stocks (USD)	12.14 10.19 <b>1.95</b>	2.73	3.79				
	Small Small Large   minus Large Annualised Returns	Value Value Growth   minus Growth Annualised Returns Image: Comparison of	High Prof. High Prof. Low Prof. minus Low Prof. Annualised Returns				
Emorging	1989–2021	1990-2021	1992–2021				
Emerging Markets Stocks (USD)	<b>2.86</b>	<b>4.67</b> <sup>11.28</sup> 6.61	9.65 6.08				
	Small Small Large   minus Large Annualised Returns	Value Value Growth   minus Growth Annualised Returns Image: Comparison of	High Prof. High Prof. Low Prof.   minus Low Prof. Annualised Returns				

Information provided by Dimensional Fund Advisors LP. Past performance is not a guarantee of future results. Returns may increase or decrease as a result of currency fluctuations.

Past performance is not a guarantee or truture results. Keturns may increase or decrease as a result or currency fluctuations. The Dimensional and FameFrench Indices relisted advoce and trianscil indices, 'the propose of the EU Markets in Financial Instruments Directive (MPID). Rathet, they represent advantice concepts that may be relevant or informative about portfolio constr. and are navailable for direct investment or for use as a benchmark. Their performance does not reflect the expenses associated with the management of an actual portfolio. Index returns are not representative of actual portfolios and do not reflect costs and fees associated with an actual investment. Actual returns may be lower. See the appendix or descriptions of the Dimensional and FamaFrench Teama and Ken French are members of the Board Olicots of the general parter of, and provide consult services to, an affiliate of Dimensional UK and Dimensional reflect costs of the general or binors of the general or binors of the general or binors of the Board Olicots of the general parter of, and provide consult services to, an affiliate of Dimensional UK and Dimensional and Frand French Europe and Scandinavia Growth Index. High Port Innus Low Port FamaFrench Kuope Index (most be KSCI their Kongon Index (most be KSCI their Kongon Index (most be KSCI their Kongon Index (most be KSCI W), Value imma Growth, FrandFrench UK use Index minus the FamaFrench UK Growth Index. High Portiality Index minus Lang Case, Dimensional KSCI and Cage Dimensional Case Index may the KSCI their Kongon Index (most be KSCI W), Value minus Growth, FrandFrench UK use Index minus the FamaFrench UK Growth Index minus Lang Case). Thereas free the HSP Portifiability Index minus Lang Case Dimensional Cage Index minus the SAS 200 Index. Value minus Growth, FrandFree to UK Growth Index (most be FamaFree tor UK Growth Index (most be Fam

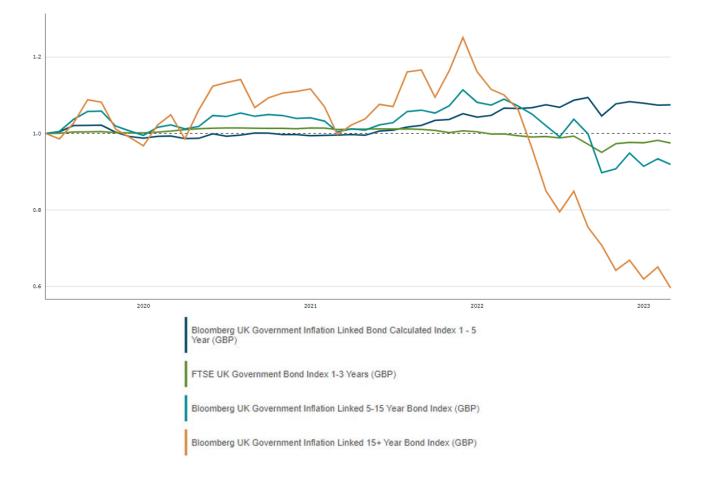
#### Fixed Income

Similarly, academic research indicates that fixed income - or bond investments - exhibit two risk premiums:

- Duration (the length of time until the bond matures) 0
- How credit-worthy the bond issuer is. 0

In principle, long-term bonds and those issued by companies with a lower credit rating are riskier but pay a higher yield. How we use fixed income in our portfolios is explained later in the portfolio construction section. The graph below shows the impact of long-term bonds for a "risk-free" issuer. The UK Government has never





#### Other Asset Classes

So far, we have identified two broad sources of investment return: equities and fixed income. Whilst these may be considered the two main 'asset classes', there is also another source of investment return that we believe should be considered in an overall investment portfolio.

#### Property

Property or Real Estate investments are a well understood and established area of investment returns. However, by its nature, property is usually less liquid in terms of ease of encashment and can suffer from issues involving poor tenants and the general upkeep and maintenance of the buildings concerned.

Furthermore, the market value of properties is determined at the point of sale and as properties tend to be held for longer than many other types of investable asset, their actual value between purchase and sale can only ever be an estimate. This makes the valuation of property investments slightly problematic and less accurate on a daily basis.



We do, however, believe that property does offer a real alternative to both Equities and Fixed Interest investments but rather than investing heavily in single properties, we will only consider Global Real Estate Investment Trusts (REITs) as these are far more liquid than standard property investments and allow more diversification across a wide range of properties rather than a concentration within just a few properties.

REITs provide adequate liquidity for property investment but, in so doing, also demonstrate a greater degree of volatility and behave more like an Equity (Share) than a traditional bricks and mortar investment. This is only the case over the short term. Over the long-term the average returns of a REIT are like that of physical property.

The investment performance of property is generally negatively correlated to Equities and Fixed Interest investments. In other words, property often does well when Equities are performing badly and vice versa. As a result, we include property as another form of diversification but to a much lesser extent than Equities and Fixed Interest.

#### Cash

Cash is an integral part of the portfolio construction. Unlike other investments in cannot fluctuate in value, one pound is always one pound, assuming we invest in our local currency rather than foreign currency exchange. However, it can suffer losses in terms of its buying power. This means that what you could buy for a pound ten years ago is a lot more than you can buy today. The cause of this loss is inflation. You can only beat inflation if you get a higher return each year than inflation takes away. This is not sustainable with interest and so cash tends to go down in value, in real terms, year on year.

So why hold cash? The two main reasons for holding cash are to provide liquidity and stability. Liquidity means readily available in this context. Fees are charged on your investments so, rather than being forced to sell other assets we use the cash allocation to cover these fees.

The stability comes about from the point already made about a pound retaining its value. This means that why all else is fluctuating the pound remains the same value.

"THE STO INDIVIDU EVERYTHI - PHILIP F

"The stock market is filled with INDIVIDUALS WHO KNOW THE PRICE OF EVERYTHING, BUT THE VALUE OF NOTHING." - PHILIP FISHER



#### "Ideas alone are cheap - implementation is what really counts." Myron Scholes

Myron Scholes, Frank E. Buck Professor Emeritus of Finance at Stanford University and Nobel laureate

### 3. Risk Assessment and Modern Portfolio Construction

In the last section, we identified three major asset classes and explained their different risk and return characteristics. In this section, we describe our portfolio construction process. This process allows us to take the asset classes that we have identified and combine them into several portfolios.

#### Managing Investment Risk

As explained, risk and return are related to the extent that it is not possible to achieve a higher investment return without taking more investment risk. Many people invest with a level of risk that is guided by their "risk appetite" – that is how much investment risk they are prepared to tolerate.

But taking too little investment risk is a risk in itself – the danger being that your assets will not grow enough to meet your investment goals. So, a trade-off is necessary to achieve a balance between taking enough risk to achieve your goals, while not being reckless. We build investment portfolios with various degrees of risk and expected returns and express these variables in terms that we hope our clients understand.

Here are some of the things you might consider when deciding upon your appetite for risk:

#### i. Investment Period and Liquidity Needs

How soon might you need to withdraw money from your investments? The longer an investor holds onto a risky asset, the lower the chance there is of obtaining poor cumulative returns.

#### ii. Attitude to Risk

What is your aversion or attraction to risk when risk is defined as "the possibility of loss"?



#### iii. Net Worth

Generally, the more assets an investor has in reserve, the higher the capacity for risk.

#### iv. Income and Savings Rate

How much can you save? In the same way that greater wealth enables a greater appetite for risk, so too does being able to put more aside regularly.

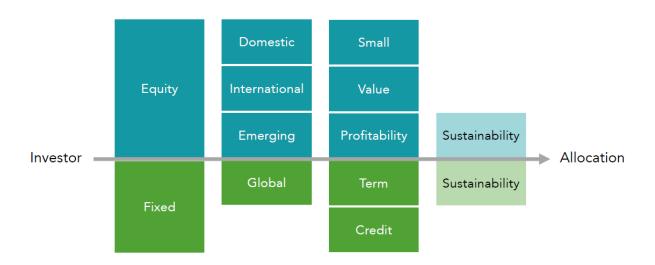
#### v. Investment Knowledge

How good is your understanding of the investment you are making and how it behaves over time?

### Portfolio construction

Having established the factors of risk that can combine to form a suitable portfolio - and a means for measuring its risk - we can now step through the process of building a portfolio. This diagram illustrates a framework for the construction of portfolios.

## Portfolio Allocation Decisions



#### Step 1. Determine the basic Equity/Fixed Income/Property split

The portfolios are gradually allocated increasing amounts of equity and property from the lowest risk portfolio to the highest. The greater the proportion of equity and property in a portfolio, the more risk that portfolio will be exposed to.

#### Step 2. Determine the International Equity Exposure

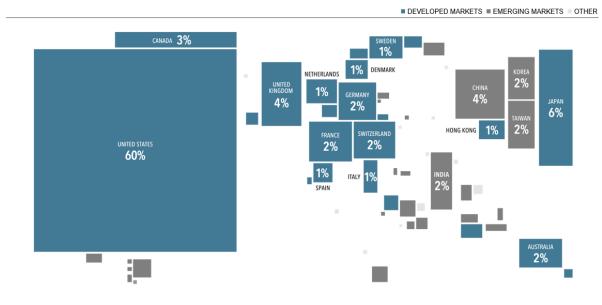
The equity component of the portfolios is split proportionally across the developed world according to the market capitalisation (or market size) of each country. This helps ensure a well-diversified portfolio and avoids a bias in any one country.

There is also an allocation to emerging markets equities or shares within the equity component of the portfolios. Emerging markets shares have higher levels of risk than developed market equities and the expected returns of these equities, consequently, are higher.



### There's a World of Opportunity in Equities

Percent of world market capitalisation as at 31 December 2021



Market cap data is free-float adjusted and meets minimum liquidity and listing requirements. Dimensional markes case-by-case determinations about the suitability of investing in each emerging market, making considerations that include local market accessibility, government stability and property rights before marking investments. China A-shares that are available for foreign investors through the Hong Kong Stock Connect program are included in China. 30% foreign ownership limit and 25% inclusion factor are applied to China A-shares. Many nations not displayed. Totals may not equal 100% due to rounding. For educational purposes, should not be used as investment advice. Data provided by Bloomberg. Diversification neither assures a profit nor guarantees against loss in a declining market.

#### Step 3. Determine the Size, Value and Profitability Equity Factors

Factors to consider are:

- Risk/Return. Increasing allocation to small and/or value stocks may increase risk, expected returns and tracking error but may not increase volatility.
- Sensitivity to tracking error. Increased sensitivity to prolonged periods of underperformance to the market.

#### Portfolio Testing

We use powerful analysis tools which give us access to the longest possible returns information to evaluate our models over time, often known as back testing.

It is important when deciding which portfolio is most suitable for your planning needs that you understand the risk you are taking and the potential for capital loss.

The following graph demonstrate what would have happened to an investment of £1 had it been invested into our seven risk-rated portfolios. These are designed and managed based on back tested financial modelling. This includes current charging structures and goes back to 1990.





#### Investment Discipline

*The investor's chief problem – and even his worst enemy – is likely to be himself.* Benjamin Graham *— Security Analysis,* 1934

Investing is often likened to a ride on an emotional roller coaster. If you consider the typical behaviour of most investors, you can understand why. When an upward trend emerges, investors follow the trend but only invest once they are convinced that it is genuine. Unfortunately, this can be close to the point that all the gains have been had and the trend reverses.

Too often, it is emotions that drive investors, and the result is that they buy high and sell low. The solution is to invest without emotion. This can be achieved using a portfolio of globally diversified index funds, tempered with a fixed income component to reduce volatility. This allows an investor to stay invested at a risk level they feel comfortable with and minimise the urge to move.

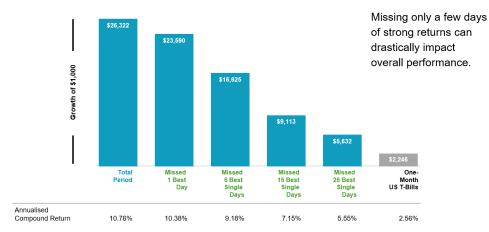
The chart below demonstrates the effect of missing various numbers of the best days in the market in recent years.

"THE STOCK MARKET IS A GIANT DISTRACTION TO THE BUSINESS OF INVESTING." - JOHN C. BOGLE



### **Reacting Can Hurt Performance**

Performance of the S&P 500 Index, 1990-2021



Past performance is not a guarantee of future results.

In US datase. For latestative purposes. The mixed baset day(s) examples assume that the hopothetical portfolio hully divested is holdings at the end of the day holes the mixed baset day(s), hold cash for the mixed baset day(s), and reinvested the entire portfolio in the SRP 500 at the end of the mixed baset day(s). A number of the mixed baset day(s), hourd is calculated off number of the mixed baset day(s). The mixed baset day(s) and reinvested the entire portfolio in the SRP 500 at the end of the mixed baset day(s). A number of the mixed baset day(s) even colladated by substituting actual networks for the mixed baset day(s) entire colladated off number of the mi

#### Consistency Beats Volatility

For most investors, the emphasis placed on maintaining discipline by professional investment advisers is interpreted to mean; stay with the strategy even when times are bad. In fact, recent history shows it was exceptionally good investment returns, such as those experienced during the tech-stock bubble of the late 1990s, rather than adverse market conditions that proved the biggest challenge to staying with the plan.

It is often said that the two conflicting emotions that rule investors are fear and greed. However, there are a couple of other traits that can have a significant baring on an investor's results. These are the basic human instincts for "belonging" and "acceptance". In other words, if your peer group or people you respect appear to be making a fortune from the latest hot stocks, you not only feel that you are missing out on great returns but also that you are not doing what others are doing and may be missing out on the actual experience.

Any investor who finds themselves challenged in this way should take comfort from the mathematics underpinning the concept that consistency beats volatility and that a globally diversified portfolio of "boring" index funds will beat the "exciting" hot stocks over the long-term.



"All the time and effort that people devote to picking the right fund, the hot hand, the great manager, have in most cases led to no advantage." Peter Lynch

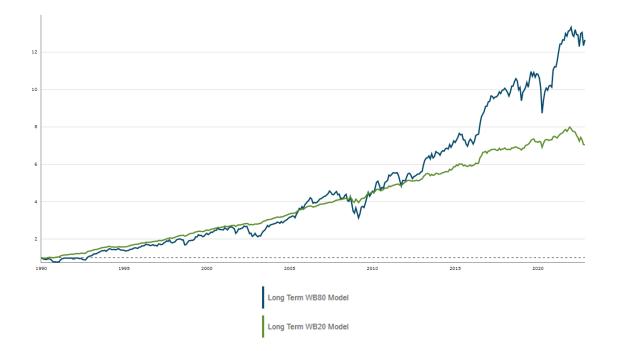
Peter Lynch, World famous fund manager known for his success with the Fidelity Magellan Fund

### 4. Fund Selection

Having combined asset classes together to build portfolios, this chapter concentrates on selecting the most appropriate funds to implement these portfolios. The graph below details the simulated model performance of the highest and lowest risk strategies we have designed and manage for clients from 1990 to 2022. The performance is based on modelled strategies constructed on various indices rather than live funds but does include the effects of fund management charges to provide a realistic representation of what would have been achieved.

Whilst the WealthBuilder 80 Strategy has clearly and significantly outperformed the lowest risk WealthBuilder 20 strategy, it nonetheless suffered significant falls during the 2000-2003 market downturn and the Banking Crisis from late 2007 to early 2009 and took a fair time to recover. One of the most striking downturns is that of March/April 2020 at the start of the COVID-19 Pandemic. Someone in the WealthBuilder 20 portfolio would have seen little difference in their portfolio compared to the WealthBuilder 80. As can be seen from the graph, investors that didn't stay in their seat at this point and sold down would have missed an equally dramatic recovery. Only a relatively small percentage of investors are prepared to take such a high-risk position, even though over time it would be expected to produce the highest returns.





The WealthBuilder 20 strategy has far smaller peaks and troughs, which served it well during the financial crisis and COVID 19 Pandemic. But its overall returns are much lower than its higher risk counterpart in the longer term. A difference, in this example, of £562,000 based on an investment of £100,000 illustrates the risk premium or extra reward over time.

#### Investment Philosophy

It is important to ensure that this implementation stage of the investment process does not conflict with any core beliefs contained within our investment philosophy, such as "diversification is essential".

For example, global market equity is an asset class that we have identified as a source of expected risk and return that we wish to include in our portfolios. There are funds that aim to replicate global markets.

A "tracker fund" will provide exposure to the asset type and it will also have some diversification across stocks within the asset class but will be restricted to holding only the same number of stocks as the index. To provide even better diversification than this, other live funds that hold more stocks can be included in the portfolio instead of a fund which simply tracks an index.

#### Dimensional Investing

Dimensional investing seeks to increase the expected return relative to both active managers and index investing managers.

There are several industry benchmarks which aim to represent each asset class. However, these benchmarks often have large differences from each other. Index investing managers choose one of these benchmarks and have no flexibility to deviate from this benchmark. The industry calls this



deviation "tracking error". Dimensional investing allows the flexibility to diverge from any chosen benchmark with the expectation of a better return than following the benchmark exactly.

#### Diversification

True diversification in a portfolio means investing in a vast number of different stocks and bonds that represent the underlying asset classes to which the investor seeks exposure.

Some investors include dozens of different funds or fund managers in their portfolios to try to achieve greater diversification. The problem for many investors taking this approach is that there is often considerable overlap between the different funds. In other words, different managers or funds investing in the same assets and this can give a false sense of diversification.

Active funds typically invest in relatively few stocks or bonds which means that there is a concentration of risk. If one of the fund's investments represents a large part of the total fund and that investment performs badly, then there will be a significant effect on the performance of the fund.

An index fund will try to hold the same proportion of stocks or bonds as the index that it is tracking or following. This will often provide more diversification than the typical active fund.

Many of the funds we select seek to diversify as much as possible within each fund itself. As a result, our typical investment portfolios will provide more than 8,000 individual stocks and bonds. This is true diversification.

#### Portfolio Exclusion Rules

Research shows that certain investments do behave differently from the rest of the asset class to which portfolios seek exposure. Companies that have recently 'gone public' are a good example of this. If these companies are included in their specified index, then index investors have no choice but to buy stocks in them. Unfortunately, these companies have no track record on a public stock market so it's not clear if they are a sound investment or not.

By engaging managers who invest scientifically, we avoid investing in such stocks by enforcing portfolio exclusion rules. This process aims to keep the strategies precisely focused on the desired sources of return.

#### Consistent Exposure to Asset Classes

Portfolio management adheres to the funds' specified objectives by consistently seeking new opportunities and rebalancing with daily money flows to improve access to sources of higher expected returns.

The funds are rebalanced frequently yet have low turnover, because the portfolio managers employ a buy and sell hold range designed to reduce unnecessary trading. Flexible buy and sell lists allow for patient implementation.

#### Trading

When trading anything there are three important factors: time, quantity, and price. You cannot control all three factors – there is always a compromise.

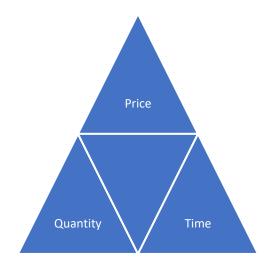


Controlling quantity and time means you have 'urgency'. It seems logical that if you want a specific thing (quantity) now (time) – then you have urgency. If you have urgency, you cannot get the best price.

Active fund managers have urgency because they want a specific stock (quantity), and they want It immediately (time) because they believe that the stock is worth buying or selling quickly.

Index-tracking fund managers have urgency because they follow a specific index (quantity), and it rebalances at a very specific time (time).

The managers we select do not have to pursue a specific stock (quantity) or trade at a specific time. So, they can concentrate on getting the best price. Being patient in the market means that our selected managers are better placed to achieve a superior price. Other fund managers do not take the same approach as they have urgency. This affects the price. This approach allows our recommended fund managers to minimise the costs of trading.



As explained, equities are risky assets, their performance can fluctuate significantly during shorter time periods. Dimensional investing provides focused exposure to these risky asset classes which it targets with each strategy or fund. This may cause the fluctuations to be greater than index investing funds which might not be as focused. However, over the longer-term, this focus and disciplined exposure aims to reward Dimensional investors for taking this risk.



"The market is smarter than we are and no matter how smart we get; the market will always be smarter than we are." Kenneth French

Kenneth French, Roth Family Distinguished Professor of Finance at the Tuck School of Business at Dartmouth College

### 5. Practical Considerations of Portfolio Management

#### Monitoring Fund Performance versus Benchmark Performance

It is important for us to keep a close eye on the funds within your portfolio to ensure that they capture the risk and return characteristics of the asset classes they are targeting. Part of this process involves us regularly reviewing the fact sheets of the funds that are produced on a quarterly basis and more regularly from data provided from independent research companies.

Sometimes, the fund will be performing better than the benchmark, whilst at other times the benchmark will perform better. This is what we would expect because the funds are not trying to replicate the performance of the benchmark exactly. Instead, the fund is trying to capture the asset class that the benchmark is interpreting. We monitor the relative performance of the fund and the benchmark to make sure that they are not too different. If we notice a significant difference between the two, then we will investigate further with the relevant fund manager to ensure that there is a logical and sensible explanation for this difference.

#### Portfolio Rebalancing

Your risk profile and the level of risk that you might need to take on to achieve your investment goals are key to designing and maintaining your investment portfolio. Determining your risk score is helpful in deciding which portfolio would be most appropriate for your specific needs and goals. It also helps to make sure that you are not placed into a portfolio that would expose you to unnecessary or unwanted levels of risk.

The different asset types in your portfolio should not all perform well or badly at the same time. These different performance timings are useful to the portfolio because it means that you are diversified.



Equities, for example, might perform better over a given time than bonds. This would mean that the proportion of the total portfolio that is made up of equities increases from the initial proportion. At the same time, the proportion of bonds in the portfolio would, in this example, have reduced.

This is perfectly natural as the capital markets move up and down in relation to each other. However, the danger is that the portfolio may 'drift' so far away from the initial proportions of asset classes that the portfolio is exposed to more risk than we initially intended.

To safeguard against this, it is necessary for us to sell some of the asset classes that have performed relatively well and buy some of the asset classes that have not performed so well. We call this process 'rebalancing'.

We have reviewed several available rebalancing processes. We have decided to adopt a time-based rebalancing process. This means that we rebalance periodically, so that the asset classes in your portfolio are returned to their initial proportions but try not to do this more often than annually.

#### **Investor Protection**

Before we invest your money into any funds, we follow a process of appropriate checks and balances to ensure your investment money is safe beyond the normal market movements. This is a complicated but robust process that involves *custodians, transfer agents* and *trustees*. Your money does not actually reach all parties who are involved with investing it, which helps ensure its safety.





"If investing is entertaining, if you're having fun, you're probably not making any money. Good investing is boring." - George Soros

George Soros, businessman, investor, and philanthropist.

### 6. Ethical, Social, and Environmental Considerations

#### How our investments impact our society and environment

Investing is normally done in the long-term pursuit of profit for the individual. This is something that we agree with. However, it is also possible to invest and have positive outcomes beyond profit. Beginning with the United Nations Conference on Environment and Development (also known as the Earth Summit) in Rio de Janeiro in 1992 a plan was initiated by world leaders to improve human lives and protect the environment. In September 2015 the UN agreed on 17 sustainable development goals (SDGs).

# SUSTAINABLE G ALS





The SDGs have an overall aim to improve life for all on our planet. Investment professionals have taken these goals and translated them into investment approaches in something often referred to as ESG or Environmental, Social and Governance.

There has been a history of "investing for good". This has come in many forms and been known under titles such as "green investing" or "socially responsible investing". Some of these approaches would sacrifice investment return for the virtue of the investment. In other words, the investment might have done some good, but it might not have made you any money.

#### Changing Investment Approach

Environmental, Social, and Governance are three key factors used to evaluate the sustainability and ethical impact of investments.

- Environmental factors refer to how a company manages its impact on the natural environment, including its carbon footprint, energy efficiency, and waste management.
- Social factors assess a company's impact on society, including its treatment of employees, customer satisfaction, community relations, and diversity and inclusion policies.
- Governance factors evaluate the quality and effectiveness of a company's leadership, its board structure, executive compensation, and its approach to risk management and transparency.

ESG considerations are becoming increasingly important to investors and are being integrated into investment decision-making processes. Companies that score high on ESG metrics are often viewed as being better managed and more sustainable in the long term, which can lead to better financial performance and reduced risk.

#### Having Your Cake And Eating It Too

We mentioned above that previous attempts at investing for good were often unsuccessful. The question is why use ESG when the performance will likely be worse? As mentioned above, we would expect companies that score highly on ESG metrics to do better than those that don't over the longer term. In fact, the performance of our ESG portfolios has been shown to exceed non-ESG equivalents.

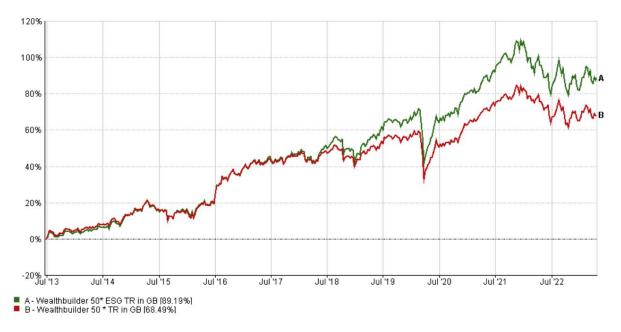
We do not find that investing in ESG investments is detrimental to returns. You may not agree with some of the SDGs or may be sceptical about some of the issues, but the fact is that the world is moving in the direction of cutting the use of fossil fuels, improving health, reducing pollution, and improving life for all. For example, an ESG fund would not invest in tobacco. According to research in the British Medical Journal smoking saw a 27.2% for men and by 37.9% decrease for women between 1990 and 2020. Investing in something seeing this level of decline should set alarm bells ringing.

Sometimes going against the SDGs will be profitable in the short term. It's cheaper to dump toxic waste in rivers for example. In the long-term companies doing this will have to clean up their pollution and probably pay hefty fines. This will negate any previous gains and likely be more costly than if they were responsible from the outset.

The graph below demonstrates the difference in investment returns for ESG (A in green) and non-ESG (B in red). Both portfolios are our WealthBuilder 50 portfolios, but we see the same differential



regardless of the portfolio. Up until 2017 there was little difference between the two portfolios. From 2017 onwards the ESG portfolio starts to out-perform the non-ESG portfolio. It was around this time that businesses, the public, and investors really started to embrace and act upon the sustainable development goals. Whether they were aware of it or not!



Our investment approach incorporates ESG and the UN SDGs. As a company we strive to meet the same standards. Not only do we believe that this is the right thing to do but we believe that it makes sense from an investment point of view.



### 7. Summary of Understanding

Having read this document, you should have a better understanding of our investment approach. Some other points that we want you to consider are:

- 1. As an investor, I understand that there are many kinds of investment risk including but not restricted to:
  - The systemic risk of markets
  - The unsystematic risk of securities
  - o Income risk
  - o Inflation risk
  - Currency and Exchange Rate risk
  - Liquidity risk
  - o Capital risk
  - Default risk
- 2. I understand that there is no such thing as an investment which will give me above average returns without the acceptance of above average risk and that above average risk does not guarantee higher returns.
- 3. I understand that my investments may go down in value as well as up and that past performance is not a reliable guide to future performance. I also understand that I may not recover from a non-Cash investment the whole of the sum originally invested.



### Glossary

- Active: Active investing refers to an investment strategy that involves actively buying and selling securities with the goal of outperforming the market.
- **Asset**: An asset is anything of value that can be owned or controlled by an individual, company, or institution. In finance, assets can include stocks, bonds, real estate, and other investments.
- **Balance sheet**: A balance sheet is a financial statement that shows a company's assets, liabilities, and equity at a specific point in time.
- **Bonds**: Bonds are debt securities that represent a loan to a borrower, typically a business or government. The bond issuer promises to pay back the principal and interest on the loan to the bondholders over a specified period of time.
- **Capital risk**: This refers to the potential loss of invested capital due to a decline in the value of the investment. For example, if an investor buys stocks and the stock market crashes, the value of their investment may decline, resulting in capital loss.
- **Currency/Exchange risk**: This refers to the potential financial losses that can result from fluctuations in currency exchange rates. When investing in foreign assets or companies, investors are exposed to currency risks as changes in exchange rates can affect the value of their investments.
- **Default risk**: This refers to the risk that a borrower may fail to repay their debt obligations, resulting in financial losses for the investor. This is particularly relevant for investments in corporate bonds, where there is a risk that the issuing company may not be able to meet its debt obligations.
- Equities: Equities are another term for stocks or shares, representing ownership in a company.
- **Expense ratio**: The expense ratio is the percentage of an investment fund's assets that are used to cover the fund's operating expenses, such as management fees, marketing expenses, and administrative costs.
- **Fund manager**: A fund manager is a person or team responsible for managing an investment fund, including making investment decisions and implementing investment strategies.
- **Gilts**: Gilts are a type of bond issued by the UK government. They are considered to be very low-risk investments because they are backed by the government's ability to tax and print money. However, the value can still fluctuate over time.
- **Idiosyncratic risk**: Idiosyncratic risk also known as unsystematic risk, refers to the risk that is specific to a particular company or industry, and is not related to broader economic or market conditions. Examples of idiosyncratic risk might include a company-specific legal action or a supply chain disruption that affects only one company.
- **Income risk**: Income risk refers to the risk that an investor's income or cash flows may be impacted by factors such as changes in interest rates, inflation, or economic conditions. For example, an



investor who relies on dividend income from stocks may face income risk if those stocks cut their dividends.

- **Index tracking**: Index tracking refers to an investment strategy that seeks to replicate the performance of a particular index by investing in the same securities that are included in the index.
- Index/Benchmark: An index or benchmark is a measure of the performance of a group of assets, such as stocks, bonds, or commodities. It is typically used as a benchmark to compare the performance of individual investments or investment portfolios. A well-known example is the FTSE 100 which tracks the value of shares in the UK's 100 largest companies.
- **Inflation risk**: Inflation risk refers to the risk that inflation will erode the purchasing power of an investor's money over time. In other words, if the rate of inflation exceeds the rate of return on an investment, the investor's real (inflation-adjusted) returns will be negative. This risk is particularly relevant for cash where the interest payments may not keep up with inflation and there is no capital growth.
- **Investment fund**: An investment fund is a type of collective investment scheme that pools money from multiple investors to invest in a diversified portfolio of assets.
- **Liquidity risk**: This refers to the risk that an investor may not be able to sell an investment at the desired time and price, due to a lack of buyers or sellers in the market. It is particularly relevant for investments in illiquid assets such as property, where it may take a long time to find a buyer or seller.
- Market movement: Market movement refers to the changes in the prices of stocks, bonds, and other financial assets over time, reflecting changes in the overall supply and demand for these assets.
- Market: A market refers to the buying and selling of goods or services, including financial assets such as stocks, bonds, and commodities. In the context of finance, it usually refers to the stock market, bond market, or other financial markets.
- **Net and gross**: Net refers to the amount of money remaining after expenses have been deducted, while gross refers to the total amount of money before any deductions have been made. Think of net in terms of fishing, it's what you have left once you've pulled your net from the water.
- **Passive**: Passive investing refers to an investment strategy that aims to replicate the performance of a particular market or index, rather than trying to beat the market through active trading.
- **Portfolio**: A portfolio is a collection of investments, such as stocks, bonds, and other assets, held by an individual, company, or institution.
- **Profit**: Profit refers to the amount of money earned by a company or individual after all expenses and taxes have been paid.
- **Risk premium**: The risk premium is the extra return that investors demand to compensate them for taking on higher levels of risk. In other words, it is the additional return that investors require above the risk-free rate of return, such as that offered by government bonds.



**Risk**: Risk refers to the possibility of loss or uncertainty in the outcome of an investment.

- **Security**: A security is a tradable financial asset, such as a stock, bond, or option, that has value and can be bought or sold.
- **Shares**: Shares, also known as stocks or equities, are units of ownership in a company. When you own shares in a company, you have a claim on a portion of its assets and earnings.
- **Systemic risk**: Systemic risk refers to the risk that an event or shock to the financial system as a whole could lead to widespread financial instability or collapse. This type of risk is often associated with the interconnectedness of financial institutions and the potential for contagion across different sectors of the economy. Wars and pandemics are good examples.
- **Tilt**: In investing, a tilt refers to a deliberate deviation from a benchmark index in order to overweight (invest more in) or underweight (invest less in) certain sectors or asset classes. This strategy is often used to capitalise on market trends or to pursue specific investment goals.
- **Timing or sequencing risk**: This refers to the potential financial losses that can result from investing or selling at the wrong time. For example, if an investor buys a stock at a high price and the price subsequently falls, they may lose money if they are forced to sell.
- **Tracking error**: Tracking error is a measure of how closely an investment portfolio follows the performance of a benchmark index. It is calculated as the difference between the returns of the portfolio and the returns of the benchmark index.